



### Heineken Holding N.V. Rotation Schedule

Executive directors	Date of birth	Year of current appointment	End of current term
C.L. de Carvalho-Heineken	30 June 1954	2023	2027
M.R. de Carvalho	21 July 1944	2023	2027

Non-executive directors	Date of birth	Year of current appointment	End of current term
R.J.M.S. Huët	14 April 1969	2025	2029
C.M. Kwist	11 April 1967	2023	2027
A.A.C. de Carvalho	9 December 1984	2025	2029
A.M. Fentener van Vlissingen	14 April 1961	2026	2028
L.L.H. Brassey	23 May 1986	2026	2030
C.A.G. de Carvalho	31 July 1991	2026	2030